



ELSEVIER

Available online at [www.sciencedirect.com](http://www.sciencedirect.com)

Computers &amp; Operations Research III (III) III–III

---

 computers &  
 operations  
 research
 

---

[www.elsevier.com/locate/dsw](http://www.elsevier.com/locate/dsw)

# Minimizing the earliness–tardiness costs on a single machine

Jakub Bauman<sup>a</sup>, Joanna Józefowska<sup>b,\*</sup>

<sup>a</sup>*Baj-soft, ul. Gwarna 11 m. 4 61-207 Poznań, Poland*

<sup>b</sup>*Institute of Computing Science, Poznań University of Technology, ul. Piotrowo 3a, 60-965 Poznań, Poland*

---

## Abstract

In this paper the one-machine scheduling problem with linear earliness and tardiness costs is considered. The cost functions are job dependent and asymmetric. The problem consists of two sub-problems. The first one is to find a sequence of jobs and the second one is to find the job completion times that are optimal for the given sequence. We consider the second sub-problem and propose an algorithm solving the problem in  $O(n \log n)$  time.

© 2005 Published by Elsevier Ltd.

*Keywords:* Scheduling; Single machine; Earliness–tardiness costs; Just-in-time

---

## 1. Introduction

In modern enterprises the control of the production process encompasses the whole supply chain. One of the benefits of such approach is the reduction of inventory costs. The supplier is supposed to deliver goods as close to the required date as possible. This concept is often called Just-in-Time (JIT) production. The JIT concept for manufacturing has induced a new type of machine scheduling problem in which both early and tardy completions of jobs are penalised. The earliness costs include inventory costs emerging if a product is completed before its due date. The tardiness costs relate to penalty costs emerging if production is completed after the due date. Both earliness and tardiness costs are assumed to be functions of the relevant distance of job's completion time from its due date. Linear and non-linear functions are considered. The objective is to minimise the total cost. The emerging objective function is a non-regular performance measure as defined by Conway et al. [1]. It means that the penalty function does not necessarily increase with the increase of job completion times. In consequence, it may be appropriate

\* Corresponding author. Tel.: +48 61 8790790; fax: +48 61 8771525.

*E-mail addresses:* [jb@baj-soft.com](mailto:jb@baj-soft.com) (J. Bauman), [Joanna.Jozefowska@cs.put.poznan.pl](mailto:Joanna.Jozefowska@cs.put.poznan.pl) (J. Józefowska).

1 to insert idle time between jobs. In general, the problem is NP-hard even for one machine as shown by  
 2 Garey et al. [2]. The problem was further considered by Yano and Kim [3], Abdul-Razaq and Potts [4],  
 3 Szwarz [5], Ow and Morton [6,7], Fry et al. [8]. A review of this and similar problems was given by  
 4 Baker and Scudder [9].

5 In this paper we consider the earliness–tardiness problem with linear job dependent and asymmetric  
 6 cost functions on a single machine.

7 This problem can be decomposed into two sub-problems: to find a sequence of jobs and to find optimal  
 8 completion times of jobs in the given sequence (i.e. to find a schedule). In general, an optimal schedule  
 9 for a given sequence of jobs can be found by solving a linear programming problem. However, more  
 10 efficient procedures can be developed. Namely, Garey et al. [2] proposed a simple procedure called GTW  
 11 for a special case of the problem with job independent and symmetric earliness and tardiness costs. The  
 12 procedure can be implemented to run in  $O(n \log n)$  time. In this paper we propose an algorithm of the  
 13 same complexity to solve the problem with asymmetric and job-dependent costs.

14 In Section 2 the problem is formulated and some properties of optimal solutions are shown. A concept  
 15 of a cost-increase function  $\Delta K$ , basic for the optimization procedure is introduced in Section 3. Section  
 16 4 contains the description of the scheduling algorithm, the proof of the correctness of the algorithm and  
 17 its worst case complexity. Finally in Section 5 some conclusions and directions for further research are  
 18 outlined.

## 19 2. Problem formulation

20 Let us consider  $n$  non-preemptable jobs to be scheduled on a single machine, each job  $i$  having a  
 21 due date  $d_i$ , and processing time  $p_i$ ,  $i = 1, \dots, n$ . Without loss of generality we can assume that the  
 22 processing times and the due dates are integers. The machine can handle no more than one job at a time  
 23 and it is continuously available from time zero onwards only. Assume that there is a feasible schedule  
 24  $S$  (i.e. such that the jobs do not overlap in their execution and no job starts its processing before time  
 25 zero) in which  $C_i$  is the completion time of job  $i$ ,  $i = 1, \dots, n$ . We assume that the earliness, as well as  
 26 tardiness, costs are linear functions of the deviation of job's completion time  $C_i$  from its due date  $d_i$ . The  
 27 earliness cost is positive only if  $d_i - C_i > 0$ , otherwise it is zero. On the other hand, the tardiness cost  
 28 is positive only if  $C_i - d_i > 0$ , otherwise it is zero. In general, the total earliness and tardiness cost of  
 29 schedule  $S$  may be calculated as follows:

$$f(S) = \sum_{i=1}^n (\alpha_i \max\{0, d_i - C_i\} + \beta_i \max\{0, C_i - d_i\}), \quad (1)$$

30 where  $\alpha_i$  is the cost of job  $i$  being completed one time unit before its due date, and  $\beta_i$  is the cost of job  
 31  $i$  being completed one time unit after its due date  $i = 1, \dots, n$ . Our goal is, obviously, to find a feasible  
 32 schedule  $S^*$  with the minimum value of function  $f(S)$ .

33 As we have mentioned in the introduction this NP-hard problem can be decomposed into two sub-  
 34 problems: to build a sequence of jobs and to find completion times of jobs in the sequence. The second  
 35 problem can be solved efficiently using linear programming or an algorithm proposed by Chrétienne and  
 36 Sourd [10]. An optimal sequence can be chosen using an exhaustive search over the set of all permutations

1 of jobs. Such approach is obviously computationally ineffective since the number of sequences to be  
considered equals  $n!$ .

3 Let us assume that the sequence of jobs is given. The problem is to find an optimal vector of completion  
times of jobs. Observe that unlike for regular schedule performance measures (like  $C_{\max}$  or  $L_{\max}$ ) inserting  
5 machine idle time may be desirable. In general, the vector of optimal completion times may be found by  
solving the following LP problem:

7 Minimize

$$f = \sum_{i=1}^n (\alpha_i C_i^+ + \beta_i C_i^-) \quad (2)$$

9 Subject to:

$$C_i \geq C_{i-1} + p_i, \quad i = 2, \dots, n, \quad (3)$$

$$11 \quad C_1 \geq p_1, \quad (4)$$

$$C_i^+ \geq d_i - C_i, \quad i = 1, \dots, n, \quad (5)$$

$$13 \quad C_i^- \geq C_i - d_i, \quad i = 1, \dots, n, \quad (6)$$

$$C_i^- \geq 0, \quad i = 1, \dots, n, \quad (7)$$

$$15 \quad C_i^+ \geq 0, \quad i = 1, \dots, n. \quad (8)$$

In practice, solving problem (2)–(8) may be time consuming. Chrétienne and Sourd [10] proposed a  
17 general procedure to find optimal schedules in case of convex cost functions and precedence constraints  
between jobs. As a special case, the above mentioned problem can be solved in  $O(n \log n)$  time. Below  
19 we will propose a more explicit algorithm for the same problem which runs also in  $O(n \log n)$  time.

### 3. Properties of the cost function

21 Let us assume that the sequence of jobs is fixed. Our goal is to find a vector of completion times of  
jobs, such that  $C_1 \leq C_2 \leq \dots \leq C_n$  and the value of the cost function (1) is minimal for this sequence (i.e.  
23 permutation of jobs). It is natural to schedule the jobs iteratively, adding one job at a time to the schedule.  
Let us denote by  $C_i^k$  the completion time of job  $i$  in a feasible schedule of the jobs  $1, 2, \dots, k, k \leq n$ . Let  
25  $\sigma_{k-1}^*$  be an optimal schedule, i.e. the vector of completion times  $[C_1^{(k-1)*}, C_2^{(k-1)*}, \dots, C_{k-1}^{(k-1)*}]$  of the  
sequence consisting of the first  $k-1$  jobs,  $2 \leq k < n$  and  $K(\sigma_{k-1}^*)$  be the cost of schedule  $\sigma_{k-1}^*$ . While  
scheduling job  $k$  we have to consider the following two cases:

$$27 \quad (i) \quad C_{k-1}^{(k-1)*} + p_k \leq d_k,$$

$$29 \quad (ii) \quad C_{k-1}^{(k-1)*} + p_k > d_k.$$

1 In the first case, obviously,  $\sigma_k^* = [C_1^{(k-1)*}, C_2^{(k-1)*}, \dots, C_{k-1}^{(k-1)*}, d_k]$  is an optimal schedule for the sequence of jobs 1, 2,  $\dots$ ,  $k$ . Thus the cost  $K(\sigma_k^*) = K(\sigma_{k-1}^*)$  and

$$3 \quad C_1^{k*} = C_1^{(k-1)*}, C_2^{k*} = C_2^{(k-1)*}, \dots, C_{k-1}^{k*} = C_{k-1}^{(k-1)*}, C_k^{k*} = d_k.$$

In the second case, however, either  $\sigma_{k-1}^*$  is left unchanged and job  $k$  is scheduled late at time  $C_k^k = C_{k-1}^{(k-1)*} + p_k > d_k$  or we have to find a schedule of jobs 1, 2,  $\dots$ ,  $k$ , completed at  $C_{k-1}^{k-1} < C_{k-1}^{(k-1)*}$  and to schedule job  $k$  so that it completes at  $\max\{C_{k-1}^{k-1} + p_k, d_k\}$ .

7 Below we will show the idea of finding a schedule of jobs 1, 2,  $\dots$ ,  $k$ ,  $k \leq n$  shorter than the optimal one (recall that an optimal schedule minimizes the earliness–tardiness cost which is not a regular measure).

9 Let  $\sigma_k = [C_1^k, C_2^k, \dots, C_k^k]$ , be a schedule of  $k$  jobs such that  $\sum_{i=1}^k p_i \leq C_k^k < C_k^{k*}$ , and constructed from the schedule  $\sigma_k^*$  as follows. We start from the last job  $k$ . Its new completion time is  $C_k^k < C_k^{k*}$ . Now, if

11  $C_k^k - p_k \geq C_{k-1}^{k*}$ , job  $k-1$ , as well as its predecessors have the same completion times in  $\sigma_k^*$  and in  $\sigma_k$ , i.e.

$C_i^k = C_i^{k*}$ ,  $i = 1, 2, \dots, k-1$ . If, however  $C_k^k - p_k < C_{k-1}^{k*}$ , then  $C_{k-1}^k = C_k^k - p_k$ . We continue this way as

13 long as  $C_i^k - p_i < C_{i-1}^{k*}$  or  $i=2$ . We have assumed that  $\sum_{i=1}^k p_i \leq C_k^k$ , so  $C_1^k = C_2^k - p_2 \geq p_1$  and the obtained schedule is feasible. More formally this algorithm is described below as the LEFT\_SHIFT procedure.

#### Procedure LEFT\_SHIFT

15 **begin for**  $i := k-1$  **step**  $-1$  **to**  $1$  **do**  $C_i^k := \min\{C_i^{k*}, C_{i+1}^k - p_{i+1}\}$  **end.**

Observe the following property of the LEFT\_SHIFT procedure.

17 **Property 1.** Let  $\sigma$  be a schedule of jobs 1, 2,  $\dots$ ,  $k$ ,  $k \leq n$  of length  $C$ . Consider  $C_2 < C_1 < C$ . Let us use the LEFT\_SHIFT procedure to obtain from schedule  $\sigma$ , a schedule  $\sigma_1$  of length  $C_1$ . Now, let us apply the LEFT\_SHIFT procedure to  $\sigma_1$  in order to obtain a schedule  $\sigma_2$  of length  $C_2$ . Finally, let us apply LEFT\_SHIFT procedure to schedule  $\sigma$  in order to obtain a schedule  $\sigma_3$  of length  $C_2$ . It is easy to see that

21  $\sigma_2 = \sigma_3$ .

Since  $K(\sigma_{k-1}^*)$  is the cost of an optimal schedule of jobs 1, 2,  $\dots$ ,  $k$ ,  $k \leq n$ , we have  $K(\sigma_{k-1}^*) \leq K(\sigma_{k-1})$ .

23 However, if  $C_{k-1}^{(k-1)*} \geq C_{k-1}^{k-1} \geq d_k - p_k$ , then  $\beta_k(C_{k-1}^{k-1} + p_k - d_k) \leq \beta_k(C_{k-1}^{(k-1)*} + p_k - d_k)$ . Thus it may

be favorable to shorten the schedule  $\sigma_{k-1}^*$ . Observe that in general,  $\sigma_{k-1} = [C_1^{k-1} - x_1^{k-1}, C_2^{k-1} -$

25  $x_2^{k-1}, \dots, C_{k-1}^{k-1} - x_{k-1}^{k-1}]$ , where  $0 \leq x_i^{k-1} \leq C_i^{(k-1)*} - \sum_{j=1}^i p_j$  for  $i = 1, 2, \dots, k-1$ . Concluding, if

$$\begin{aligned} & K(C_1^{(k-1)*} - x_1^{(k-1)}, C_2^{(k-1)*} - x_2^{(k-1)}, \dots, C_{k-1}^{(k-1)*} - x_{k-1}^{k-1}) + \beta_k(C_{k-1}^{k-1} + p_k - d_k) \\ & \leq K(C_1^{(k-1)*}, C_2^{(k-1)*}, \dots, C_{k-1}^{(k-1)*}) + \beta_k(C_{k-1}^{(k-1)*} + p_k - d_k), \end{aligned}$$

27 it is favorable to shorten the schedule  $\sigma_{k-1}^*$ .

Let us now consider the function  $\Delta K_k(x_1^k, x_2^k, \dots, x_k^k)$ , defined as the difference between the cost of schedule  $\sigma_k$ , of length  $C_k^k = C_k^{k*} - x_k^k$  obtained from  $\sigma_k^*$  using the LEFT\_SHIFT procedure and an optimal schedule  $\sigma_k^*$ .

$$31 \quad \Delta K_k(x_1^k, x_2^k, \dots, x_k^k) = K(C_1^{k*} - x_1^k, C_2^{k*} - x_2^k, \dots, C_k^{k*} - x_k^k) - K(C_1^{k*}, C_2^{k*}, \dots, C_k^{k*}).$$

1 Since  $\sigma_k$  is obtained according to the LEFT\_SHIFT procedure, the values  $x_i^k, i = 1, 2, \dots, k$ , are  
 2 related. Namely,  $x_i^k = \max\{0, x_{i+1}^k - (C_{i+1}^{k*} - C_i^{k*} - p_{i+1})\}$ ,  $i = 1, 2, \dots, k - 1$ , and  $x_k^k = C_k^{k*} - C_k^k$ .  
 3 Thus, the value of function  $\Delta K_k$  depends only on the value  $x_k^k$  and we have:

$$\Delta K_k(x_k^k) = K(C_1^{k*} - x_1^k, C_2^{k*} - x_2^k, \dots, C_k^{k*} - x_k^k) - K(C_1^{k*}, C_2^{k*}, \dots, C_k^{k*}),$$

5 where  $x_i^k = \max\{0, x_{i+1}^k - (C_{i+1}^{k*} - C_i^{k*} - p_{i+1})\}$ ,  $i = 1, 2, \dots, k - 1$ , and  $x_k^k = C_k^{k*} - C_k^k$ . Concluding,  
 6 it is enough to find the value  $x_k^k$  minimizing:

$$7 \quad \Delta K_k(x_k^k) + \beta_{k+1}(C_k^{k*} + p_{k+1} - x_k^k - d_{k+1}). \quad (9)$$

8 Further on we always consider the shortest schedule of all the schedules of same cost, i.e. the greatest  
 9 value of  $x_k^k$  minimizing (9).

10 Now, it remains to calculate  $x_k^k$ . Let us start with constructing the function  $\Delta K_k(x_k^k)$ . If the first job is  
 11 late (i.e.  $p_1 > d_1$ ),  $\Delta K_1(x_1^1)$  grows to infinity for any  $x_1^1 > 0$ . Otherwise, clearly, the function  $\Delta K_1(x_1^1) =$   
 $\alpha_1 x_1^1$ , where  $0 \leq x_1^1 \leq d_1 - p_1$ , and  $C_1^{1*} = d_1$ . Observe that function  $\Delta K_k(x_k^k)$  can be constructed from  
 13  $\Delta K_{k-1}(x_{k-1}^{k-1})$  in the following way. Let  $y_k = d_k - p_k - C_{k-1}^{(k-1)*}$ . If  $y_k \geq 0$  then

$$\Delta K_k(x_k^k) = \begin{cases} \alpha_k x_k^k & \text{if } 0 \leq x_k^k \leq y_k, \\ \Delta K_{k-1}(x_k^k - y_k) + \alpha_k x_k^k & \text{if } y_k \leq x_k^k \leq d_k - \sum_{i=1}^k p_i, \end{cases}$$

15 else (if  $y_k < 0$ )

$$\Delta K_k(x_k^k) = \begin{cases} \Delta K_{k-1}(x_k^k) - \beta_k x_k^k & \text{if } 0 \leq x_k^k \leq -y_k, \\ \Delta K_{k-1}(x_k^k) - \beta_k(-y_k) + \alpha_k(y_k + x_k^k) & \text{if } -y_k \leq x_k^k \leq d_k - \sum_{i=1}^k p_i. \end{cases}$$

17 Observe, that in the latter case, the function  $\Delta K_k(x_k^k)$  may attain its minimum at some point  $x_k^{k*} > 0$ .  
 18 Then, of course, we do not need to consider values  $x < x_k^{k*}$  any further, because adding consecutive jobs  
 19 we can only be interested in decreasing the length of the current schedule. A graph of function  $\Delta K_k(x_k^k)$   
 is presented in Fig. 1. The dotted line has to be deleted before scheduling the next job.

21 **Lemma 1.** *Function  $\Delta K_k(x_k^k)$  is piecewise linear, convex, and increasing  $k = 1, \dots, n$ .*

The proof follows easily from the construction of function  $\Delta K_k(x_k^k)$ .

23 Lemma 2 shows that given a sequence of  $k$  jobs, a schedule of length  $C_k^k < C_k^{k*}$  where,  $\sum_{i=1}^k p_i \leq C_k^k$ ,  
 (obviously, any schedule of length  $C_k^k < \sum_{i=1}^k p_i$  is infeasible) obtained from  $o_k^*$  according to the  
 25 LEFT\_SHIFT procedure is a schedule with minimal cost of all the schedules of this length.

**Lemma 2.** *If  $o_k^*$  is an optimal schedule for a given sequence of  $k$  jobs and  $C_k^{k*}$  is the completion time of the  
 27 last job in  $o_k^*$  then schedule  $\sigma_k$  such that the completion time of the last job in  $\sigma_k$  is  $C_k^k$ ,  $\sum_{i=1}^k p_i \leq C_k^k < C_k^{k*}$ ,  
 obtained according to the LEFT\_SHIFT procedure is a schedule with minimal cost of all the schedules  
 29 for the given sequence of jobs completed at  $C_k^k$ .*

**Proof.** It follows from the assumption  $\sum_{i=1}^k p_i \leq C_k^k < C_k^{k*}$  that a schedule of length  $C_k^k$  exists. Let us  
 31 now prove that schedule  $\sigma_k$  obtained according to the LEFT\_SHIFT procedure is a schedule with minimal

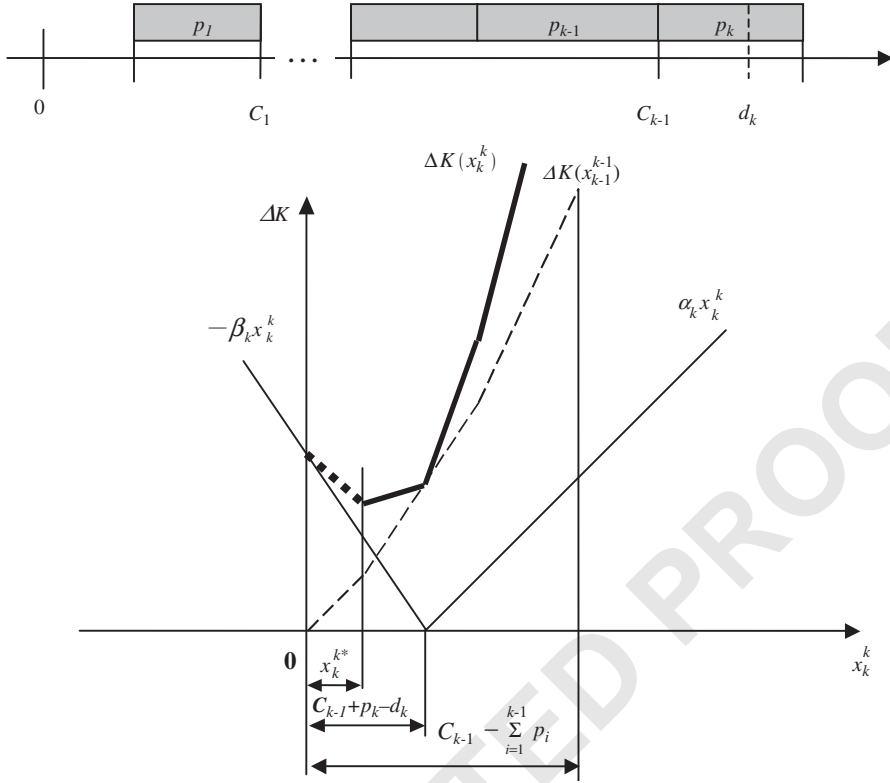


Fig. 1. Function  $\Delta K(x_k^k)$  (the case of  $d_k < C_{k-1}^{k-1} + p_k$  and large  $\beta_k$ ).

1 cost of all the schedules for the given sequence of jobs of length  $C_k^k$ . The Lemma holds, obviously, for  
 2 a single job. Let us assume that it is true for a sequence of jobs  $1, 2, \dots, k, k \leq n$ . We will show by a  
 3 contradiction that it holds for a sequence of  $k$  jobs  $1, 2, \dots, k, k \leq n$ . Let us assume that there exists a  
 4 schedule  $\sigma'_k$  of length  $C_k^k$ , such that  $K(\sigma'_k) < K(\sigma_k)$ . Since  $C_k^{k*} = C_k^k$ , the cost of scheduling the last job  
 5 is identical in both the schedules. Let us consider two cases:

- 6 (i)  $C_k^{k*} - p_k > C_k^k - p_k \geq C_{k-1}^{k*}$ ,
- 7 (ii)  $C_k^k - p_k < C_{k-1}^{k*}$ .

8 Observe that in the first case, according to the LEFT\_SHIFT procedure,  $C_i^k = C_i^{(k-1)*}$ , for  $1 \leq i \leq k-1$ ,  
 9 so the schedule of  $k-1$  jobs is optimal. Moreover, since there is an idle time scheduled before job  $j_k$  in  
 10  $\sigma_k^*$ , we know that  $C_k^{k*} = d_k$  and consequently job  $j_k$  is early in  $\sigma'_k$  and  $\sigma_k$ . Thus,

$$11 \quad K(\sigma'_k) < K(\sigma_k) = K(\sigma_{k-1}^*) + \alpha_k(C_k^{k*} - C_k^k). \tag{10}$$

12 Since the cost of scheduling job  $j_k$  is the same in  $\sigma'_k$  and  $\sigma_k$ , it follows from (10) that there exists a schedule  
 13 of  $k-1$  jobs of cost less than  $K(\sigma_{k-1}^*)$ . This is a contradiction.

Let us now consider the second case.

1 Since the schedule  $\sigma_k^* = [C_1^{k*}, C_2^{k*}, \dots, C_k^{k*}]$  is an optimal schedule of  $k$  jobs, then the schedule  
 3  $\sigma_{k-1} = [C_1^{k*}, C_2^{k*}, \dots, C_{k-1}^{k*}]$ , of the first  $k - 1$  jobs in  $\sigma_k^*$  is a schedule with minimal cost of all the  
 5 schedules for the given sequence of jobs of length  $C_k^{k*} - p_k$ . Now let us apply the LEFT\_SHIFT procedure  
 7 to the schedule  $\sigma_{k-1}$  to obtain a schedule of length  $C_k^k - p_k$ . Due to the Property 1 and our inductive  
 assumption, the resulting schedule  $\sigma_k^S$  is a schedule with minimal cost of all the schedules for the given  
 sequence of  $k - 1$  jobs of length  $C_k^k - p_k$ . Since the cost of scheduling job  $k$  is the same in  $\sigma_k^S$  and  $\sigma_k$ , it  
 follows from (10) that there exists a schedule of  $k - 1$  jobs of length  $C_k^k - p_k$  with cost less than the cost  
 of the schedule  $\sigma_k^S$ , what is a contradiction.  $\square$

9 Further, we will call the points at which the slope of function  $\Delta K_k(x_k^k)$  changes—the characteristic  
 points.

11 **Lemma 3.** *The maximum number of characteristic points (i.e. points in which the function  $\Delta K_n(x_n^n)$   
 changes its slope) is equal to  $n + 1$ .*

13 **Proof.** Observe that the change of the slope of function  $\Delta K_n(x_n^n)$  takes place only at points at which a  
 15 job changes its status from being late to being early. Each job can change its status only once and there  
 are  $n$  jobs in the final schedule. The  $(n + 1)$ st point is at  $x_n^n = C_n^{n*} - \sum_{i=1}^n p_i$ , where the coefficient goes  
 to infinity since no job can be started before time zero. Thus there are at most  $n$  intervals with different  
 17 slope of function  $\Delta K_n(x_n^n)$ .

19 **Lemma 4.** *The slope of function  $\Delta K_n(x_n^n)$  in an interval  $I_k = (H_k, H_{k+1})$  between two consecutive  
 characteristic points  $H_k, H_{k+1}$ ,  $k = 0, 1, \dots, p < n$ , can be calculated as  $\sum_{i \in E_{I_k}} \alpha_i - \sum_{i \in L_{I_k}} \beta_i$  where  
 $E_{I_k}$  is the set of jobs being early and  $L_{I_k}$  is the set of jobs being late if  $x \in I_k$ .*

21 This lemma follows directly from the construction of function  $\Delta K_n(x_n^n)$ . Observe that by the definition  
 of the characteristic points in any interval each job is either early or late.

## 23 4. Algorithm

25 We assume that the order of jobs is given. The algorithm adds one job to the schedule at each iteration  
 finding optimal completion times of jobs already scheduled. Thus an optimal solution of a subset of jobs  
 is found at each iteration. Finally an optimal schedule for  $n$  jobs is obtained.

27 It follows from Fig. 1 that it is convenient to extend the interval of feasible values of  $x$  at the left-hand  
 side. Thus we will calculate the characteristic points as negative values. At iteration  $k$  the sequence of  
 29 characteristic points  $H_l < H_{l-1}, \dots, H_1 < H_0 = 0$ ,  $l \leq k$  is known as well as the completion time  $C_{k-1}$  of  
 job  $k - 1$ , assuming  $C_0 = 0$ . We create iteratively a vector of coefficients corresponding to the characteristic  
 31 points  $\gamma(H_i)$ ,  $i = 0, 1, \dots, l$  with  $\gamma(H_0) = 0$ . At iteration  $k$  we calculate  $H_{\text{new}} = H_l + (C_{k-1} + p_k - d_k)$ .  
 Let us consider two cases:

- 33 (a)  $H_{\text{new}} \leq H_l$ ,  
 (b)  $H_{\text{new}} > H_l$ .



Table 1

Values of the variables after the first iteration,  $C_1 = 5$ 

$i$	$H_i$	$\gamma(H_i)$
1	-3	2

1 (a) If  $H_{\text{new}} \leq H_l$  then  $C_k = d_k$  and a new characteristic point  $H_{l+1} = H_{\text{new}}$ , is added with  $\gamma(H_{l+1}) = \sigma_k$ .  
 2 The special case where  $H_{\text{new}} = H_l$  can be easily identified and in this case no new point is added but  
 3  $\gamma'(H_l) = \gamma(H_l) + \sigma_k$ . We pass to iteration  $k + 1$ .

(b) If  $H_{\text{new}} > H_l$  then the sequence of characteristic points is updated as follows. Again two cases are distinguished:

- 5 (b1)  $H_{\text{new}} < 0$ ,  
 7 (b2)  $H_{\text{new}} \geq 0$ .

(b1) If  $H_{\text{new}} < 0$ , we insert point  $H_{\text{new}}$  at the right place (preserving the order) in the sequence of characteristic points. If there exists  $H_j$  such that  $H_{\text{new}} = H_j$  then we do not create a new point but calculate  $\gamma'(H_j) := \gamma(H_j) + \gamma(H_{\text{new}})$ , otherwise a new characteristic point  $H_{\text{new}}$ , with  $\gamma(H_{\text{new}}) = \alpha_k + \beta_k$  is created and the number of characteristic points is increased by 1.

(b2) If  $H_{\text{new}} \geq 0$  no new point is added.

13 After updating the sequence of characteristic points we calculate  $\gamma'(H_l) = \gamma(H_l) - \beta_k$ . If  $\gamma'(H_l) \leq 0$ , we remove  $H_l$  from further consideration ( $l := l - 1$ ) and analyze the characteristic points from  $H_l$  through  $H_1$ . At each point  $H_i$  we calculate  $\gamma'(H_i) = \gamma(H_i) + \gamma(H_{i+1})$ . If  $\gamma'(H_i) \leq 0$  then we remove this point from further consideration (decreasing  $l$ ) and consider the next characteristic point, otherwise we stop with  $l \geq 0$  being the current number of characteristic points. Finally we calculate  $C_k = \sum_{j=1}^k p_j - H_l$  and we pass to iteration  $k + 1$ .

19 Notice that completion times of jobs are not updated, even if we remove characteristic points (which means shifting the schedule left). Thus, after adding the last job it is necessary to calculate the optimal completion times  $C_n^*$ ,  $k = 1, 2, \dots, n$ . Obviously,  $C_n$  is the optimal completion time of job  $n$ , i.e.  $C_n^* = C_n$ . We calculate the remaining optimal completion times according to the following formula:  $C_k^* = \min(C_{k+1}^* - p_{k+1}, C_k)$ ,  $k = 1, 2, \dots, n - 1$ .

More formally the algorithm is presented in the Appendix.

25 Scheduling a single job requires at most  $O(\log n)$  steps. This is the case when a job is late and a new characteristic point has to be inserted at the right order in the list of characteristic points. This can be obviously executed in  $(\log n)$  time. Thus, the computational complexity of the algorithm is  $O(n \log n)$ .

Let us consider the following example.

29 **Example 1.**  $\mathbf{p} = [2, 5, 4, 3]$ ,  $\mathbf{d} = [5, 13, 15, 17]$ ,  $\boldsymbol{\alpha} = [2, 1, 3, 2]$ ,  $\boldsymbol{\beta} = [1, 1, 2, 1]$ .

In the first iteration the first job is scheduled.  $C_0 + p_1 - d_1 < 0$ , so we take  $H_1 = 0 + (0 + 2 - 5) = -3$ .  
 31 Remaining parameters are given in Tables 1–4.

For the second job  $C_1 + p_2 - d_2 < 0$  and  $H_2 = -3 + (5 + 5 - 13) = -6$ .

33 Let us now consider the third job.  $C_2 + p_3 - d_3 \geq 0$ , so  $H_3 = -6 + (13 + 4 - 15) = -4$ . This characteristic point has to be inserted between  $H_1$  and  $H_2$ . First  $\gamma(-6) = -2 + 1 = -1$  and  $\gamma(-4) = 3 + 2 = 5$ . Since



Table 2

Values of the variables after the second iteration,  $C_2 = 13$ 

$i$	$H_i$	$\gamma(H_i)$
1	-3	2
2	-6	1

Table 3

Values of the variables after the third iteration,  $C_3 = 15$ 

$i$	$H_i$	$\gamma(H_i)$
1	-3	2
2	-4	$5 - 1 = 4$

Table 4

Values of the variables after the fourth iteration,  $C_4 = 18$ 

$i$	$H_i$	$\gamma(H_i)$
1	-3	$2 + 1 + 2 = 5$
2	-4	$4 - 1 = 3$

1  $\gamma(-6) < 0$ , we remove  $H_2$  and update  $\gamma(-4) = 5 - 1 = 4$ . Finally, we set  $H_2 = -4$  and the points are ordered appropriately.

3 Finally, for the fourth job we have  $C_3 + p_4 - d_4 = 15 + 3 - 17 = 1 > 0$ , so  $H_4 = -4 + 15 + 3 - 17 = -3$ . The characteristic point  $H_4$  coincides with the point  $H_2$ , so only the coefficients of the cost function have to be updated.

5 Now we have to calculate the completion times of jobs. Job 4 completes at  $C_4 = 18$ , thus  $C_3 = \min\{C_4 - p_4, C_3^*\} = \min\{15, 15\} = 15$ ;  $C_2 = \min\{C_3 - p_3, C_2^*\} = \min\{11, 13\} = 11$  and  $C_1 = \min\{C_2 - p_2, C_1^*\} = \min\{6, 5\} = 5$ .

9 We will show now that the algorithm finds an optimal schedule for a given sequence of  $n$  jobs. Let us consider a schedule of a given sequence of jobs and let  $C_i$ , be the completion time of job  $i$ ,  $i = 1, 2, \dots, n$ .

11 **Theorem 1.** *The algorithm finds an optimal schedule for a given sequence of jobs.*

13 **Proof.** By induction on  $k$ . The schedule is certainly optimal for  $k = 1$ . Namely, if  $H_{\text{new}} < 0$  we find  $H_1 = H_{\text{new}}$  and  $C_k = d_k$ , so the cost of scheduling job 1 is zero. The schedule is optimal. If  $H_{\text{new}} \geq 0$ , we do not create any new characteristic point and  $C_1 = p_1$ . Although the job is late, no feasible schedule exists where job 1 completes before  $C_1$ . Also in this case the schedule obtained by the algorithm is optimal.

15 Assuming that the theorem is true for any sequence of  $k - 1$  jobs we will prove that it holds for any sequence of  $k$  jobs.

17 Let  $\sigma_{k-1} = [C_1^{k-1}, C_2^{k-1}, \dots, C_k^{k-1}]$  be a schedule obtained applying the algorithm for a sequence of jobs 1, 2,  $\dots$ ,  $k - 1$ , while  $\sigma_k = [C_1^k, C_2^k, \dots, C_k^k]$  a schedule obtained applying the algorithm for

1 the sequence  $1, 2, \dots, k-1, k$ . From our inductive assumption  $\sigma_{k-1}$  is optimal for the sequence of jobs  
 2  $1, 2, \dots, k-1$ . If we apply the algorithm to the sequence  $1, 2, \dots, k-1, k$ , then iterations 1 through  
 3  $k-1$  are identical as for the sequence  $1, 2, \dots, k-1$ . After iteration  $k-1$ , we have  $l$  characteristic  
 4 points with corresponding coefficients  $\gamma(H_i)$ ,  $i = 1, \dots, l$ , and a vector  $[C_1, C_2, \dots, C_{k-1}]$  from which  
 5 we obtain the optimal completion times for the sequence  $1, 2, \dots, k-1$ , where  $C_{k-1} = C_{k-1}^{k-1}$ . We will  
 consider two cases:

- 7 (a)  $C_{k-1}^{k-1} + p_k \leq d_k$ ,  
 8 (b)  $C_{k-1}^{k-1} + p_k > d_k$ .

9 (a) In the first case  $C_k = d_k$ . Thus the cost of scheduling job  $k$  is zero, and  $K(\sigma_k) = K(\sigma_{k-1})$ . Since the  
 10 schedule  $\sigma_{k-1}$  is optimal, also  $\sigma_k$  is optimal.

11 (b) In the second case the minimum of the cost function is found as follows. Observe that at each  
 12 characteristic point  $H_j$  considered for removal we calculate exactly  $\gamma(H_j) = \sum_{i \in E_{I_j}} \alpha_i - \sum_{i \in L_{I_j}} \beta_i$ ,  
 13 where  $E_{I_j}$  is the set of jobs being early and  $L_{I_j}$  is the set of jobs being late if we shift the job  $k$  by  $x \in I_j$ ,  
 14 where  $I_j = [H_j, H_{j+1})$ . Thus according to Lemma 4 it is the slope of the function  $\Delta K_k(x_k^k)$  in the interval  
 15  $I_j$ .

Again two cases have to be considered:

- 17 (b1)  $\gamma(H_l) \geq \beta_k$ ,  
 18 (b2)  $\gamma(H_l) < \beta_k$ .

19 (b1) In this case any shift increases the value of  $\Delta K_k(x_k^k)$ , so the optimal schedule is obtained for  $x = 0$ .  
 20 According to the algorithm the last characteristic point remains unchanged, so  $C_k = \sum_{j=1}^k p_j - H_s =$   
 21  $C_{k-1}^{k-1} + p_k$  which in fact corresponds to  $x = 0$ . Thus the schedule  $\sigma_k$  is optimal for the sequence of jobs  
 22  $1, 2, \dots, k$ .

23 (b2) If  $\gamma(H_l) < \beta_k$ , the function  $\Delta K$  decreases in interval  $[H_l, H_{l-1})$ , so it does not attain its minimum  
 24 at  $H_l$  which can be removed from further consideration. However the coefficient  $\gamma(H_{l-1})$  at the next  
 25 characteristic point is updated. In the next steps we consider the consecutive characteristic points, each  
 26 time calculating  $\gamma(H_j) + \gamma(H_{j-1})$ . If  $\gamma(H_j) + \gamma(H_{j-1}) \leq 0$ , the coefficient  $\gamma(H_{j-2})$  is updated and the  
 27 characteristic point  $H_{j-1}$  is removed from further consideration. Finally, at  $H_{l+1}$  at the latest, we reach  
 28 the first characteristic point at which  $j - \gamma(H_s) > 0$ . From this point on function  $\Delta K$  increases, so at  $H_s$   
 29 function  $\Delta K$  attains its minimum. We find  $C_k^k = C_k = \sum_{i=1}^k p_i - H_s$ , where  $H_s = \min\{H_l\}$ . Since it is  
 30 the minimum of  $\Delta K$ , the schedule  $\sigma_k$  is optimal for the sequence of jobs  $1, 2, \dots, k$ . This completes the  
 31 proof.  $\square$

## 5. Conclusions

33 In this paper we have proposed an  $O(n \log n)$  algorithm to solve the problem of scheduling a given  
 34 sequence of nonpreemptive jobs with individual due dates to minimize the total earliness–tardiness cost.  
 35 The cost functions considered are linear job dependent and asymmetric. The developed algorithm will  
 be used in branch and bound as well as tabu search procedures for finding an optimal sequence of jobs.

## 1 Acknowledgements

3 We are very grateful to an anonymous referee for very constructive remarks on improving the readability  
of the paper.

This research has been supported by the Polish State Committee for Scientific Research Grant no. KBN  
3 T11F 025 28.

## Appendix

5 The following additional notation is assumed in the description of the algorithm:

$l$ —current number of characteristic points;

7  $H_k$ ,  $k = 1, \dots, l$ —the value of the  $k$ th characteristic point,  $H_1 < H_2 < \dots < H_l$ ;

$\gamma_k$ ,  $k = 1, \dots, l$ —the coefficient assigned to the  $k$ th characteristic point;

9  $C_k$ —completion time of the last job at the  $k$ th iteration

$P$ —the sum of completion times at the current iteration.

## ALGORITHM

```

begin {initialize:}  $C_0 := 0$ ;  $l := 0$ ;  $H_0 := 0$ ;  $\gamma_0 := 0$ ;  $P := 0$ ;
  for  $k := 1$  to  $n$  do
    begin  $x := C_{k-1} + p_k - d_k$ ;  $P := P + p_k$ ;
      if  $x \leq 0$  then {add a new characteristic point  $H_{l+1} < H_l$ }
        begin
          if  $x < 0$  then
            begin  $l := l + 1$ ;
               $H_l := H_{l-1} + x$ ;
               $\gamma_l := 0$ ;
            end;
             $\gamma_l := \gamma_l + \alpha_k$ ;
             $C_k := d_k$ ;
          end;
        else {job is late}
          begin  $H_{\text{new}} := H_{l+x}$ ;
            if  $H_{\text{new}} < 0$  then
              begin Insert  $H_{\text{new}}$  in the appropriate position in the
                sequence of characteristic points.
                  if (there is  $H_j$  such that  $H_{\text{new}} = H_j$ ) then
                    do not create a new point but  $\gamma_j := \gamma_j + \gamma_{\text{new}}$ ;
                  else  $\gamma_{\text{new}} := \alpha_k + \beta_k$ ;  $l := l + 1$ ;
                end;
              end;
             $\gamma_l := \gamma_l - \beta_k$ ;
             $i := l$ ;
            while ( $\gamma_i \leq 0$  and  $i > 0$ ) do

```

```

begin  $\gamma_{i-1} := \gamma_{i-1} + \gamma_i;$ 
       $C_k := P - H_{i-1};$ 
       $i := i - 1;$ 
       $l := l - 1;$ 
end;

```

```

end;

```

```

end;

```

```

avail :=  $C_n$ ;

```

```

for  $k := n$  to 1 step  $-1$  do

```

```

  begin if  $C_k \geq \text{avail}$  then  $C_k := \text{avail}$  else  $\text{avail} := C_k$ ;

```

```

     $\text{avail} := \text{avail} - p_k$ ;

```

```

  end;

```

```

1 end;

```

## References

- 3 [1] Conway RW, Maxwell WL, Miller LW. Theory of scheduling. Reading, MA: Addison-Wesley; 1967.
- 5 [2] Garey M, Tarjan R, Wilfong G. One-processor scheduling with symmetric earliness and tardiness penalties. Mathematics of Operations Research 1988;13:330–48.
- 7 [3] Yano C, Kim Y. Algorithms for single machine scheduling problems minimizing tardiness and earliness. Technical report #86-40, Department of Industrial Engineering, University of Michigan, Ann Arbor, USA, 1986.
- 9 [4] Abdul-Razaq T, Potts C. Dynamic programming state-space relaxation for single-machine scheduling. Journal of the Operational Research Society 1988;39:141–52.
- 11 [5] Szwarc W. Minimizing absolute lateness in single machine scheduling with different due dates. Working Paper, University of Wisconsin, Milwaukee, USA, 1988.
- 13 [6] Ow P, Morton T. Filtered beam search in scheduling. International Journal of Production Research 1988;26:35–62.
- 15 [7] Ow P, Morton T. The single machine early–tardy problem. Management Science 1989;35:177–91.
- 17 [8] Fry T, Darby-Dowman K, Armstrong R. Single machine scheduling to minimize mean absolute lateness. Working Paper, College of Business Administration, University of South Carolina, Columbia, USA, 1988.
- [9] Baker K, Scudder G. Sequencing with earliness and tardiness penalties: a review. Operations Research 1990;38:22–36.
- [10] Chrétienne P, Sourd F. PERT scheduling with convex cost functions. Theoretical Computer Science 2003;292:145–64.